#### Special/Called Board Meeting In Person August 17, 2023

Present: Bowen, Davidson, Gaster, Laudate, Rummel, Womack, Britt,

Measamer, Alverson, Ryan Regan, Jeremiah Buie, Attorney Sam Thorp-NCSBA; Mark Rogers-The Sanford Herald; SRO-Meghan Rosser

Absent: Kelly

> I. The Lee County Board of Education was called to order by Chairman Sherry Womack.

П. Approval of Agenda-8/17/2023

Motion: Laudate Second: Bowen

Carried Unanimously Action: I move that the Lee County Board of

Education approve the 8/17/2023 agenda.

111. Action Items

1. Superintendent Search Process-Sam Thorp, Assistant Legal Counsel for Superintendent Searches-NCSBA

Motion: Rummel Second: Gaster

Action: Carried Unanimously I move that the Lee County Board of

> Education approve the Superintendent Search Timeline with the application deadline of September 18, 2023.

Motion: Rummel Second: Gaster Action: Carried Bowen, Gaster, Rummel, Womack voting "yes" Davidson, Laudate voting "no"

I move that the Lee County Board of Education approve the Superintendent of

Schools vacancy announcement and

advertise with the following organizations:

--North Carolina School Boards Association

--Other State School Boards Associations

--North Carolina Association of School

Administrators

--North Carolina School Superintendent's

#### Association

- --North Carolina Aspiring Superintendent Program
- --Other State School Administrators and School Superintendents Associations
- --National Affiliation of Superintendent Searches
- --North Carolina LEA Personnel Directors
- --K 12 JobSpot
- --American Association of School Administrators

Motion: Bowen
Second: Laudate
Action: Carried
Bowen, Gaster, Laudate,
Womack voting "yes"

Davidson, Rummel voting "no"

I move that the Lee County Board of Education approve the Superintendent of Schools vacancy, be advertised with the following organizations:

- --National Alliance of Black School Educators
- --Association of Latino Administrators and Superintendents

Motion: Second: Bowen Rummel

Action:

Carried Unanimously

I move that the Lee County Board of Education approve the Superintendent

of Schools online application with the minor edit -certification as an educator is

not required.

Motion:

Gaster

Second:

Laudate

Action:

Carried Unanimously

I move that the Lee County Board of

Education approve the staff and community

surveys.

IV.

Adjourn

Motion: Second: Bowen Gaster

Action:

Carried Unanimously

I move to adjourn.

Sherry Lynn Womack, Chairman

Eric N. Davidson, Vice-Chairman



# LEE COUNTY BOARD OF EDUCATION SUPERINTENDENT SEARCH DRAFT TIMELINE

August 17, 2023	Meeting to Approve Initial Documents	
August 18, 2023	Advertising of Vacancy Begins	
August 18 – September 1, 2023	Optional: Community and Staff Input Period (e.g., online surveys)	
September 12, 2023*	Optional: Meeting to Review Community and Staff Input (e.g., results of online surveys) and to Draft Custom Leadership Profile	
September 18, 2023	APPLICATION DEADLINE	
September 22, 2023	NCSBA Makes Application Materials Available to Board Members	
September 22-25, 2023	Board Reviews Applications	
September 25, 2023	Meeting on Applications to Choose First Round Interviewees and to Select Questions (closed)	
	conduct internet and social media searches or interviews in compliance with applicable legal standards.	
October 16-20, 2023	Meeting(s) for Initial Interviews and to Select Finalists and Final Round Questions (closed)	
	e checks and request criminal and credit background checks in compliance with applicable legal standards.	
November 6-10, 2023	Meeting(s) for Final Interviews and to Decide on Terms of Offer (closed)	
November 10-13, 2023	Contract Negotiations	
November 13, 2023	Announcement and Introduction of Superintendent	
December 13, 2024	Employment to Begin	

<sup>\*</sup> Regularly scheduled meeting or work session





#### SUPERINTENDENT OF SCHOOLS

#### LEE COUNTY, NORTH CAROLINA

The Lee County Board of Education is seeking a superintendent to lead the school system as it continues to teach each student the social and academic skills needed to become a responsible and productive citizen. Applications are due by \_\_\_\_\_\_\_\_, 2023.

#### **ABOUT THE SCHOOL SYSTEM**

Lee County Schools serves more than 9,200 students from pre-kindergarten through twelfth grade. The school system operates 17 schools, including 8 elementary schools, 3 middle schools, 2 traditional high schools, a middle/high combination school, an early college high school, an alternative elementary school, and a children's center serving ages 3 – 21. The district has nearly 2,000 employees who, in partnership with the community, are continually striving to provide challenging learning experiences for students in a safe and supportive environment. The school system enjoys strong community support and is governed by a 7-member partisan board of education elected to serve staggered 4-year terms.

#### **ABOUT THE COMMUNITY**

Lee County is a thriving county located in the picturesque Piedmont region of North Carolina. With a population of approximately 62,000 people, the county offers a diverse and welcoming community. Nestled between rural charm and modern amenities, Lee County provides a close-knit atmosphere that appeals to families, professionals, and retirees alike. The county's demographics reflect a rich blend of cultural backgrounds and a strong sense of community spirit. Residents enjoy the scenic landscapes, historic sites, and outdoor recreational opportunities that make Lee County an exceptionally desirable place to live, work, and play.

#### WHO SHOULD APPLY

Candidates must meet the legal requirements to be licensed as a superintendent in North Carolina or otherwise be qualified and eligible to serve under State Board of Education policy. In addition, the selected candidate will be required to live in Lee County.

Central office and building-level experience is preferred. A doctorate degree or progress toward a doctorate degree is preferred but not required.

A successful candidate also must demonstrate ability and success in:

- Visionary educational leadership
- Curriculum and instruction
- Goal-setting and monitoring student achievement
- Fostering community and intergovernmental partnerships



- Administration and organization of short-term and long-term strategic planning, budgeting, and personnel and facilities management
- · Communication and team-building
- Ongoing financial management and procuring additional funding
- Visibility and involvement in community activities
- Leadership in maintaining safe and orderly school environments
- Planning and funding of school facilities
- Decision-making, delegation, and follow-through

#### APPLY ONLINE

Applicants must complete the board's required online application form, accessible via the North Carolina School Boards Association's webpage at <a href="www.ncsba.org/super-search/north-carolina-vacancies">www.ncsba.org/super-search/north-carolina-vacancies</a>. Please do not contact, or ask anyone you know to contact, individual board members about your interest in or application for this position. All inquiries should be directed to Sam Thorp, Assistant Legal Counsel for Superintendent Searches, North Carolina School Boards Association, at <a href="mailto:sthorp@ncsba.org">sthorp@ncsba.org</a> or 919-841-4040. All inquiries will be kept confidential.

#### Click below to learn more about the schools and the community









#### AREA INFORMATION

LCS Homepage
Lee County Government
Sanford, NC Chamber of Commerce
Sanford, NC
Visit Sanford

#### LOCAL NEWS

The Sanford Herald
WRAL
Sanford News - ABC11



#### North Carolina School Boards Association Online Application Date Started: Name **Personal Data** Name: (Middle Initial) (Last) Other name(s) under which transcripts, certificates, and former applications may be listed: Other: (First) (Middle Initial) (Last) Email Address: Postal Address **Current Address** Number & Street: Apt. Number: City: State/Province: Zip/Postal Code: Country:

### **Employment Desired**

Daytime Phone: Home/Cell Phone:

Open Vacancy Desired:

Experience in Similar Positions

JobID: 229 Superintendent: Sample County Schools Superintendent at NCSBA

North Carolina School Boards Association Online Application		
Name	Date Started:	
Licensure		
Do you hold a valid superintendent license in North Carolina?		
If yes, please upload a copy.		
Do you hold a valid superintendent license or certificate in any other state(s), and if so, what state(s)?		
If yes, please upload a copy(ies).		
If you do not hold any superintendent license, please explain your current licensure status.		

North Carolina School Boards Assoc	Date Started:
Employment History	
Describe your present employment.	
* Employer (include city and state where located):	
Your title:	
Beginning date of employment:	
Number of students (in school system):	
Number of employees you supervise:	
Amount of budget you control:	
Major responsibilities:	
Please list in reverse chronological order all full-time positions, excludir	ng vour current
position listed above, that you have held both within and outside the fiel in addition, please ALSO attach a resume below (REQUIRED).	d of education.
Employer (include city and state where located):	
'our title:	
Dates employed, from:	
ntil:	
Jumber of employees you supervised:+	
Jumber of students (in school system):+	
amount of budget you controlled:+	
eason for leaving:	
fajor responsibilities:	
mployer (include city and state where located):	
our title:	
Dates employed, from:	
ntil:	
Tumber of employees you supervised:+	
fumber of students (in school system):+	
mount of budget you controlled:+	
eason for leaving:	
cason for reaving.	
Aajor responsibilities:	
Employer (include city and state where located):	

North Carolina School Boards Asso	ociation Online Application
Name	Date Started:
F	
Employment History continued	
Your title:	
Dates employed, from:	
until:	
Number of employees you supervised:+ Number of students (in school system):+	
Amount of budget you controlled:+	
Reason for leaving:	
Reason for leaving.	
Major responsibilities:	
Employer (include city and state where located):	
Your title:	
Dates employed, from:	
until:	
Number of employees you supervised:+	
Number of students (in school system):+	
Amount of budget you controlled:+	
Reason for leaving:	
Major responsibilities:	
Major responsionnes.	
Employer (include city and state where located):	
Your title:	
Dates employed, from:	
until:	
Number of employees you supervised:+	
Number of students (in school system):+ Amount of budget you controlled:+	
Reason for leaving:	
Reason for leaving.	
Major responsibilities:	
Employer (include city and state where located):	
Your title:	
Dates employed, from:	
until:	
until.	

North Carolina School Boards Association Online Application  Date Started:		
Name	Date Started.	
Employment History continued		
Number of employees you supervised:+		
Number of students (in school system):+		
Amount of budget you controlled:+		
Reason for leaving:		
Major responsibilities:		
Employer (include city and state where located):		
Your title:		
Dates employed, from:		
until:		
Number of employees you supervised:+		
Number of students (in school system):+		
Amount of budget you controlled:+		
Reason for leaving:		
Major responsibilities:		

<sup>+</sup>Approximate number during last year in position.

North Carolina School Boards Asso	ciation Online Application
Name	Date Started:
Educational Background	
Below please list in reverse chronological order all college and postgra	duata institutions
you have attended and attach an electronic copy (e.g., a scanned PDF) corresponding transcript. Certified transcripts are not required.	
* Institution	
* Location	
* Years of Attendance	
* Degree Received	
* Major/Minor	
Transcript	
Institution	
Location	
Years of Attendance	
Degree Received	
Major/Minor	
Transcipt	
Institution	
Location	
Years of Attendance	
Degree Received	
Major/Minor	
Transcript	
Institution	
Location	
Years of Attendance	
Degree Received	
Major/Minor	
Transcript	
Institution	
Location	
Years of Attendance	
Degree Received	

### Page 6 of 15

Major/Minor Transcript

Institution

North Carolina School Boards Association Unline Application			
Name	Date Started:		
Educational Background continued			
Location			
Years of Attendance			
Degree Received			
Major/Minor			
Transcripts			

North Carolina School Boards Association Online Application		
Name Date Starte	ed:	
Professional and Community Activities		
In order of importance to you, please list the professional organization(s) of which you are or have been a member:		
Please list any professional awards you have received and publications you have written:		
In order of importance to you, please list the community organization(s) of which you are or have been a member:		
Please list any community awards you have received:		

North Carolina School Boards Association Unline Application Name  Date Starte	
Sample County-Specific Questions - Short Answer	
Please briefly describe any significant accomplishments, innovation, and other experiences you have had in the following areas. Non-traditional candidates are encouraged to describe comparable accomplishments and experience.	
1. Instructional leadership	
2. Financial planning, budgeting, and procuring additional funding	
3. Personnel relations/administration	
4. Goal setting and monitoring student achievement	
5. Organizational planning and team building	
6. Fostering community relations and/or intergovernmental partnerships	
7. The use of instructional technology and other innovative media to improve student performance	
8. Success in working with diverse populations	
9. Leadership in maintaining safe school environments	

10. Planning and funding of school facilities

North Carolina School Boards Association Online Application			
lame	Date Started:		

Sample County-Specific Questions - Essays

Please respond to the following questions with specific details. If applicable, please refer to any school and/or school-district data and other relevant evidence to corroborate your responses.

1. Why are you interested in leaving your current position to become superintendent of the Sample County Schools?

2. How should the board and the superintendent work together to complement and support each other?

3. What would you do to raise student achievement levels and help close achievement gaps?

4. What personal and/or administrative skills or experiences do you have which you believe make you qualified to be our next superintendent?

5. What are the first things you would do to learn about our community and schools?

Name Date Starte

#### References

References will be requested when needed. If you wish to attach any reference letters, please do so below.

Name

Date Started:

#### **Additional Information**

Please attach any additional information you wish to share with the board which is not specifically covered in this application form and which you would like the board to consider as it evaluates your application (e.g., cover letter, news articles, etc.).

e Application
Date Started:

Name Date Starte

#### Sample County Release and Certification

I hereby expressly authorize the following Authorized Parties to make any investigation of my personal, financial, or employment history:

- \* the BLANK Board of Education (the "board") and its agents, and
- \* the North Carolina School Boards Association (NCSBA) and its employees.

This release expressly includes, but is not limited to, federal and/or state, criminal, law enforcement, or traffic records. I understand that I am not required to disclose any arrest, charge, or conviction that has been expunged from the public record.

I also expressly give permission for the Authorized Parties to have access to any and all personnel records and/or information it may receive in connection with my application. I further authorize any former employer, person, firm, corporation, credit agency, administrative body, or governmental agency (collectively, "Providers") to give to the Authorized Parties any information they may have regarding me. In consideration of the review of my employment application by the board, I hereby release the Authorized Parties and any Providers from any potential claims or liability arising from or connected with the release or receipt of this information. I also certify that I have read this information carefully and that the information I have given is correct and complete. I understand and agree that the falsification of any statement on this application, or in any personal interview, will constitute sufficient grounds for nonemployment and/or dismissal.

The BLANK Board of Education does not discriminate in the hiring, retention, or promotion of employees on the basis of race, religion, sex (including pregnancy, childbirth, sexual orientation, and gender identity), national origin, disability, age, genetic testing and screening information, or veteran status or any other legally protected status.

Name Date Started:

#### Sample County Collection of Public Information

Thank you for submitting an application for the position of Superintendent of the BLANK School System. During the process of evaluating candidates, the BLANK Board of Education (the "board") and its agents, including but not limited to NCSBA and its employees, may view and/or access information about applicants that is publicly available, including information that is publicly available on the internet. The board will not use information from any such source to discriminate on the basis of race, religion, sex (including pregnancy, childbirth, sexual orientation, and gender identity), national origin, disability, age, genetic testing and screening information, or veteran status or any other legally protected status.

By signing below, I, John Doe, acknowledge and agree that the board and its agents, as described above, may view and/or access publicly available information about me, including information publicly available on the internet, as part of its review of my application for the position of the BLANK Superintendent of Schools. I further understand and agree that falsification of any publicly available information, explanation, or supporting documentation will constitute sufficient grounds for nonemployment and/or dismissal.

#### INTRODUCTION

The Sample County Board of Education is in the process of searching for a new superintendent to lead the school system. The members of the board are seeking your input in this process. Please take a few minutes to complete this survey.

All responses to this survey will be shared with the board of education and the community. However, your responses will be anonymous—no one will know who submitted a specific survey response or comment. In addition, any confidential student or personnel information will be redacted before responses are shared with the public.

All su	rvev responses	must be	submitted b	v . 2023.
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Note: This Staff Survey is for Sample employees only. Students, parents, and other members of the community should complete the separate Community Survey.

### ADDITIONAL INFORMATION: WHO IS THE SUPERINTENDENT AND WHAT DO THEY DO?

The board of education is responsible for hiring the new superintendent. As part of that process, the members of the board will receive and consider feedback from students, parents, teachers, school employees, and other members of the community.

The new superintendent will be the leader of the entire school system, similar to how a principal is the leader of a whole school. The superintendent is expected to lead the schools based on guidance from the board of education and is responsible for making sure that the school system runs well and meets its goals. The superintendent may have many specific duties, including, for example: (1) recommending who to hire as teachers, principals, and other school employees; (2) overseeing what is taught in schools; (3) developing a budget and making financial decisions; and (4) managing school buildings and school construction and renovation projects. Although many of these duties may be assigned to other school system employees, the superintendent is ultimately responsible and accountable.

# OPTIONAL INFORMATION 1. Please select your current job assignment. Teacher School-level support staff School-level administrator District-level support staff District-level administrator Other 2. If you are currently assigned to a specific school site, please indicate which grade level. Otherwise, please select "Central Office" or "Other," as appropriate. Pre-K Elementary School Middle School High School Central Office Other

#### RATING OF SUPERINTENDENT CHARACTERISTICS

## Please rate each of the following desired characteristics based on level of importance:

3. Builds and maintain	s relationships with co	ommunity groups		
Not at all important	Slightly important	Moderately important	O Very important	
Extremely important				
4 Communicates well	with people of all race	es and socioeconomic sta	tus	
		les.		
Not at all important	Slightly important	Moderately important	Very important	
Extremely important				
5. Understands research	ch-based school progr	ams		
Not at all important	Slightly important	Moderately important	Very important	
Extremely important				
6. Supports the use and	d development of tech	nology in teaching and l	earning	
Not at all important	Slightly important	Moderately important	Very important	
Extremely important				
7. Is willing to take new	y approaches to teach	ing and learning		
Not at all important	Slightly important	Moderately important	Very important	
Extremely important	Singility important	Moderately important	very important	
Extremely important				
8. Has ideas and appro	aches to close achieve	ement gaps		
Not at all important	Slightly important	Moderately important	Very important	
Extremely important				
O Has ideas and annua		J., a.b.,	<b>.</b>	
		duation rates and preven	t dropouts	
Not at all important	Slightly important	Moderately important	Very important	
Extremely important				
10. Has a strong understanding of school finance, budgets, and business management				
Not at all important	Slightly important	Moderately important	Very important	
Extremely important				

11. Understands how t	co effectively advocate	for needed resources	
Not at all important	<ul> <li>Slightly important</li> </ul>	Moderately important	Very important
Extremely important			
12 Vaccus have to access	out of the first of the desired		1
together	ourage staff, students,	parents, and community	members to work
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
13. Is able to effectivel	y delegate authority		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
14 Is able to deciden			
	_	nicate a vision for the scl	
Not at all important  Extremely important	Slightly important	Moderately important	Very important
Datemery important			
15. Understands how t	o provide safe environ	ments for students and s	staff
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
16. Supports firm disci	pline in schools		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
45 DENI - 1 - 1 1			
17. Will be highly visible	Section and a section of the section	O 14 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
18. Will spend time in i	ndividual classrooms		
Not at all important	Slightly important	Moderately important	Very important
Extremely important		¥2 862 855	
19. Is accessible and re	sponds to concerns in	a timely fashion	
Not at all important	Slightly important	Moderately important	Very important
Extremely important			

20. Models high stands	ards of integrity		
Not at all important	<ul> <li>Slightly important</li> </ul>	Moderately important	Very important
<ul> <li>Extremely important</li> </ul>			
21. Makes decisions ar	nd recommendations h	pased on data	
Not at all important	Slightly important	Moderately important	Very important
<ul> <li>Extremely important</li> </ul>			
22. Is willing to listen	to input		
Not at all important	<ul> <li>Slightly important</li> </ul>	Moderately important	Very important
<ul> <li>Extremely important</li> </ul>			

#### RATING OF SUPERINTENDENT EXPERIENCE

## Please rate each of the following desired types of experience based on level of importance:

23. Has been an effecti	ve classroom teacher		
Not at all important	<ul> <li>Slightly important</li> </ul>	Moderately important	O Very important
Extremely important			
24. Has been a success	ful principal		
Not at all important	Slightly important	Moderately important	O Very important
Extremely important			
25. Has been a success	ful assistant or associ	iate superintendent	
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
26. Has been a success	ful superintendent		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
27. Has experience in h	numan resources		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
00 H			
28. Has experience in o	-		O W.
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
20. Has avnariance wit	h huilding maintainin	ng, and managing schools	
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
30. Has worked in Nort	th Carolina public edu	ıcation	
Not at all important	Slightly important	Moderately important	O Very important
Extremely important	~	~	

Not at all important	<ul> <li>Slightly important</li> </ul>	Moderately important	Very important
Extremely important	estas		

COMMENTS					
2. The Sample Coou may have about the spanning the spanning to the spanne board.	ut the new supe	rintendent or al	oout the sear	ch for a new su	uperintendent.
			6		

SURVEY COMPLETE	
Thank you for completing the Sample County Board of Education's Superintendent S	earch Survey!

#### INTRODUCTION

The Sample County Board of Education is in the process of searching for a new superintendent to lead the school system. The members of the board are seeking your input in this process. Please take a few minutes to complete this survey.

All responses to this survey will be shared with the board of education and the community. However, your responses will be anonymous—no one will know who submitted a specific survey response or comment. In addition, any confidential student or personnel information will be redacted before responses are shared with the public.

All survey responses must be submitted by \_\_\_\_\_, 2023.

Note: This Community Survey is for students, parents, and other members of the community only. Sample employees should complete the separate Staff Survey.

### ADDITIONAL INFORMATION: WHO IS THE SUPERINTENDENT AND WHAT DO THEY DO?

The board of education is responsible for hiring the new superintendent. As part of that process, the members of the board will receive and consider feedback from students, parents, teachers, school employees, and other members of the community.

The new superintendent will be the leader of the entire school system, similar to how a principal is the leader of a whole school. The superintendent is expected to lead the schools based on guidance from the board of education and is responsible for making sure that the school system runs well and meets its goals. The superintendent may have many specific duties, including, for example: (1) recommending who to hire as teachers, principals, and other school employees; (2) overseeing what is taught in schools; (3) developing a budget and making financial decisions; and (4) managing school buildings and school construction and renovation projects. Although many of these duties may be assigned to other school system employees, the superintendent is ultimately responsible and accountable.

#### OPTIONAL INFORMATION

1. Please select all statements that apply to you.
I live in the Sample Schools attendance area.
I am a student in the Sample Schools.
I am a graduate/alum of the Sample Schools.
My child(ren) attend(s) the Sample Schools.
I represent a household without a school-aged child.
I am retired.
I represent a business in the community.
I hold an elected political office.
I am active duty military.
2. If you are a current student, or if you have a child or children currently attending the
Sample Schools, please indicate which grade level(s).
Pre-K
Elementary School
Middle School
High School

#### RATING OF SUPERINTENDENT CHARACTERISTICS

## Please rate each of the following desired characteristics based on level of importance:

3. Builds and maintains	s relationships with co	ommunity groups	
Not at all important	Slightly important	Moderately important	O Very important
Extremely important			
A Communicates well	with people of all race	es and socioeconomic sta	tus
	-		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
5. Understands research	ch-based school progr	ams	
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
6. Supports the use and	d development of tech	nology in teaching and l	earning
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
7 In willing to take nor	annua ahaa ta taaah	ing and learning	
7. Is willing to take nev			
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
8. Has ideas and appro	aches to close achieve	ement gaps	
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
9. Has ideas and appro	aches to improve grad	duation rates and preven	t dropouts
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
10. Has a strong under	standing of school fin	ance, budgets, and busin	ess management
Not at all important	Slightly important	Moderately important	Very important
Extremely important			

11. Understands how t	o effectively advocate	for needed resources	
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
12. Knows how to enco	urage staff, students,	parents, and community	members to work
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
13. Is able to effectively	y delegate authority		
Not at all important	Slightly important	Moderately important	O Very important
Extremely important			
14. Is able to develop a	nd effectively commu	nicate a vision for the scl	hool system
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
15. Understands how to	o provide safe environ	ments for students and s	staff
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
16. Supports firm discip	olina in echoole		
Not at all important	Slightly important	Moderately important	Very important
Extremely important	0 1 1		
17. Will be highly visible	to a control of	Moderately important	O Vory important
Not at all important  Extremely important	Slightly important	Moderately important	Very important
18. Will spend time in i	ndividual classrooms		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
19. Is accessible and re	sponds to concerns in	a timely fashion	
Not at all important	Slightly important	Moderately important	Very important
<ul><li>Extremely important</li></ul>			

20. Models high standa	ards of integrity		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
	1	1.1.	
21. Makes decisions an		Moderately important	Very important
Not at all important  Extremely important	Slightly important	Moderately important	Very important
Extremely important			
22. Is willing to listen t	o input		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			

#### RATING OF SUPERINTENDENT EXPERIENCE

## Please rate each of the following desired types of experience based on level of importance:

23. Has been an effecti	ve classroom teacher		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
24. Has been a success	ful principal		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
25. Has been a success	ful assistant or assoc	iate superintendent	
Not at all important	Slightly important	Moderately important	Very important
Extremely important	O Silghtly important	- Moderately important	very important
Extremely important			
26. Has been a success	ful superintendent		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
27. Has experience in h	numan resources		
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
28. Has experience in c	urriculum developme	ent and instruction	
Not at all important	Slightly important	Moderately important	Very important
Extremely important	onginity important	Productatory important	very important
Extremely important			
29. Has experience with	h building, maintainin	ng, and managing schools	3
Not at all important	Slightly important	Moderately important	Very important
Extremely important			
30. Has worked in Nort	7_25		
Not at all important	Slightly important	Moderately important	Very important
<ul> <li>Extremely important</li> </ul>			

Not at all important	Slightly important	Moderately important	Very important
Extremely important			
50 99			

COMMENTS				
2. The Sample County Board of Education requests and welcomes any additional comment ou may have about the new superintendent or about the search for a new superintendent. lease use the space below if you have anything else you would like to say to the members one board.				

SURVEY COMPLETE
Thank you for completing the Sample County Board of Education's Superintendent Search Survey!